



#### BSDS, Inc dba Brookside Charter School

## AGENDA April 29, 2024 5:30 pm

### **BCS** Library and/or Join with **ZOOM**

https://us02web.zoom.us/j/82127625843

- 1. Motion to accept the agenda
- 2. Approval of Board of Director minutes
- 3. Visitors Comments and Addressing Agenda Items
- 4. <u>Committee Report</u> for upcoming Month
- 5. Financial Committee Report Ed-Ops
  - a) Ed-Ops Dashboard Need Board Approval
  - b) Check Registry Need Board Approval
- 6. Academic Committee Report Ed-Ops
- 7. Board of Directors
  - a) Board Roster
  - b) Terms and Roles
- 8. Superintendent's Report Roger Offield
  - a) Enrollment/Attendance –EAD Report and 24/25 Numbers
  - b) 2024 Board Policy Update
  - c) Brookside Virtual Academy
  - d) Superintendent Contract
  - e) Expansion Update
    - a. NTS and STEAM Building
    - b. 1800/1912 E Meyer Blvd.
    - c. Research/HCA Property
    - d. Modular Buildings
- 9. Motion to adjourn







## Next Meeting - Monday, April 29, 2024

## **Attending Meetings of the Board of Director**

Visitors are welcome to attend the open sessions of the meeting of the Board of Directors. Members of the Board of Directors and Brookside Administration are the participants during these meetings.

## **Procedures for Petitioning the Board of Directors**

- 1. If the issue/concern involves the classroom, meet with your child's teacher. If the problem is not resolved, contact the Administration.
- 2. If the issue/concern involves the daily operation of the school, contact the Administration.
- 3. If the issue/concern involves school policy (Family Handbook), contact the Board of Directors following these procedures:
  - a. Submit a one-page brief of the issue. Briefs to the Board of should be sent to Brookside Charter School.
  - b. The Board of Directors will respond. Responses could be inclusion on the agenda for a Board of Director's meeting, or a written reply, or a referral to the Administration.
- 4. Guidelines for Speaking at a Board Meeting
  - a. Visitor's Comments

Each regular business meeting opens with an opportunity for visitors to make comments to the board. Persons who wish to address any subject concerning education may do so at this time. The board president will call the meeting to order and then ask for comments from the audience. Patrons are asked to keep their remarks concise. This portion of the meeting shall not exceed one-half hour and those addressing the board are asked to limit their remarks.

#### b. Addressing Agenda Items

A person wishing to address an item on the official agenda during the business portion of the meeting must complete a request form, these forms are located as you enter the board room. The form is to be completed and returned to the Board Secretary/Clerk prior to the start of the meeting. Persons may speak only once on an agenda item and for no more than three minutes without consent of the board. In the event board members agree that the normal flow of business is being unnecessarily delayed, they may, by majority vote, waive public participation.

The above information is part of the Family Handbook. Families are given a copy of the Family Handbook.



#### 1815 E 63rd St Kansas City, MO 64130

www.BrooksideCharter.org



Phone: 816-531-2192

Fax: 816-756-3055







### BSDS, Inc dba Brookside Charter School

## MINUTES March 25, 2024 5:32 pm

### **BCS** Library and/or Join with **ZOOM**

https://us02web.zoom.us/j/82127625843

**Directors Present:** Dr. Eric Sipes, Kraig Kohring, Vicki Miller, Dr. Kerry Dixon, Sherry Twyman, Kiva Dennis, Tiffany Price **Directors Absent:** Jason LaSalle **Guests Present:** Kelly Sales, Ryan Blake, Chris Lorea, Rebecca Duguid, Jamie Berry, Monique Young, Amber Howerton, Emily Twyman-Brown, Roger Rodriguez, Micaela BrownKristen Norgard, Tonya Richardson

- 1. Opening Items
  - a) Record Attendance and Guests
  - b) Call the Meeting to Order
    - i.Dr. Eric Sipes called the meeting of the board of directors of Brookside Charter School to order on Monday, March 25, 2024 at 5:32pm.
- 2. Motion to accept the agenda
  - a) Vicki Miller motioned to accept the agenda.
  - b) Sherry Twyman seconded the motion
  - c) The board voted to approve the motion Approved
- 3. Approval of Board of Director minutes
  - a) Vicki Miller motioned to approve the minutes from the Brookside Charter School board of directors meeting on Monday, February 26, 2024.
  - b) Sherry Twyman seconded the motion
  - c) The board voted to approve the motion Approved
- 4. Visitors Comments and Addressing Agenda Items
  - a) None
- 5. Committee Report for the upcoming month
  - a) Roger Offield shared the committee report for the upcoming month.
- 6. Financial Committee Report EdOps





- a) Jamie Berry reviewed the month's financial status. Providing information on revenue, expenses, days of cash and changes expected from state aid. Provided in board packet.
- b) Vicki Miller motioned to approve the EdOps Dashboard as presented.
- c) Kiva Dennis seconded the motion.
- d) The board voted to approve the motion Approved
- 7. Check Registry Need Board Approval
  - a) Vicki Miller presented the Check Registry. Provided in board packet.
  - b) Vicki Miller motioned to approve the check as presented.
  - c) Kraig Kohring seconded the motion.
  - d) The board voted to approve the motion Approved
- 8. Academic Committee Report Ed-Ops
  - a) Christ Loria shared and update on 2023 MAP Data
- 9. Annual Report Presentation Tonya Richardson (MSPCS)
  - a) Tonya Richardson shared the FY23 Annual Data of MCPSC's report on Brookside Charter School.
- 10. Superintendent's Report Roger Offield
  - a) Enrollment/Attendance –EAD Report
    - a. 715 students enrolled, 91% Attendance, 480 students enrolled for 24-25SY
  - b) Roger Offield shared an update on:
    - a. Transportation Update
    - b. 2024-2025 Annual Budget Update
    - c. Expansion Update
      - i. Dwight Medbery
      - ii. 1800/1912 E Meyer Blvd. and Research Medical/HCA
      - iii. NTS Update
      - iv. STEAM Building







#### 11. Motion to adjourn

- a) Dr. Kerry Dixon motioned to adjourn the meeting.
- b) Kraig Kohring seconded the motion.

Next Meeting - Monday, April 29, 2024

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# BOARD COMMITTEE AGENDAS Join with ZOOM

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## **Governance Committee Meeting**

Meeting, Meeting, Monday, April 22nd at 9am

- a) Proposed Agenda
- b) Superintendent Contract and Evaluation

Next Meeting, Monday, May 13th at 9am

## **Development Committee Meeting**

No April Meeting

Members: K. Kohring, D. Saffold, and K. Sales

- a) Grant/Fundraising Update
- b) Events Planning

Next Meeting, Wednesday, May 15th at 12pm

## **Academic Committee Meeting**

Meeting, Wednesday, April 25th at 4:30pm

Members: S. Twyman, K. Dixon, K. Dennis, E. Tywman-Brown, and R.Blake

- a) Ed-Ops Slide Deck
- b) Assessment Review/Update

No May Meeting

## **Financial Committee Meeting**

Meeting, April 26th at 11am

Members: V. Miller, J. LaSalle, Ed-Ops, R. Offield, and J. George

- a) Ed-Ops Dashboard
- b) Check Registry

Next Meeting, Thursday, May 16th at 11am



# March 2024 Financials

PREPARED APR'24 BY



# **Contents**



- Executive Summary
- Key Performance Indicators
- Cash Forecast
- Forecast Overview
- Monthly Financials

# **Executive Summary**



 As BCS closes out the 3<sup>rd</sup> quarter of FY24, the cash projection for YE is \$6.3M, \$41K below budget. The Days of Cash projection is 175 days.

## Revenue

- We have adjusted our grant revenue for the year downward to reflect what we will actually receive in FY24. Original grant revenue was \$500,000. Actual grant revenue is coming in right around \$350,000, but we also transferred a bit more than \$50,000 out of our accounts to set up the BCS Foundation account. (FYI, these funds have always belonged to the BCS Foundation. The school was just holding them until a new Foundation account was established).
  - The net impact of this change is a reduction in our grant forecast for the full year from \$500,000 to \$300,000.

# **Executive Summary**



# Expenses

- We continue to improve our full year outlook from an operating budget perspective. As of the end of March, we are showing a slight 'savings' on expenses for the full year.
  - As a part of our grant review and reconciliation, we were able to lower some of our expense projections as those costs had already hit the budget in other categories.
  - We continue to run ahead of budget in salaries & benefits due to our investment in-house janitorial and transportation services. But we're showing potential savings in other areas, including student expenses, food service, and office & business expense.

# **Executive Summary**



# FY25 Budget

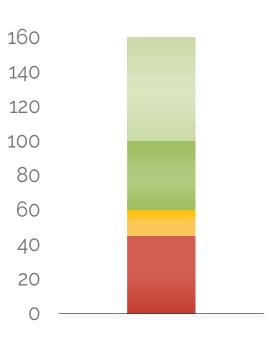
- We have completed an initial draft of the FY25 budget. It is undergoing review. We will be making final revisions before presenting it to the Finance Committee at our May meeting.
- If approved by the Committee in May, it will be brought forward to the Board for approval.
- The FY25 budget must be approved by the Board by no later than the
   June 2024 meeting per DESE requirements.

# **Key Performance Indicators**



# **Days of Cash**

Cash balance at year-end divided by average daily expenses

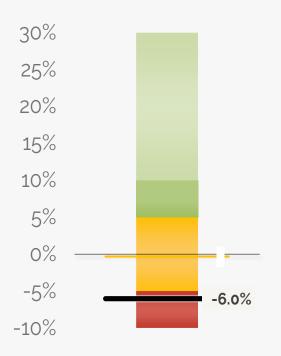


#### 175 DAYS OF CASH AT YEAR'S END

The school will end the year with 175 days of cash. This is above the recommended 60 days

# **Gross Margin**

Revenue less expenses, divided by revenue

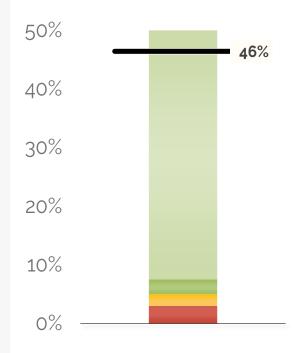


#### -6.0% GROSS MARGIN

The forecasted net income is - \$747k, which is \$706k below the budget. It yields a -6.0% gross margin.

## **Fund Balance** %

Forecasted Ending Fund Balance
/ Total Expenses

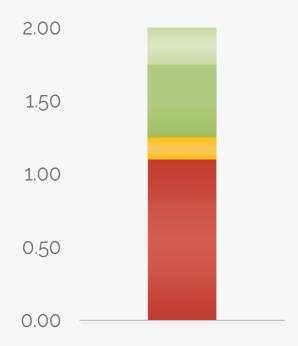


### **46.42% AT YEAR'S END**

The school is projected to end the year with a fund balance of \$6,108,102. Last year's fund balance was \$6,855,557.

## **DSCR**

Amount of cash flow available to meet annual interest and principal payments on debt



## **DSCR IS -.31**

Debt Service Coverage Ratio is defined by the school's bank covenants.

# **Cash Forecast**

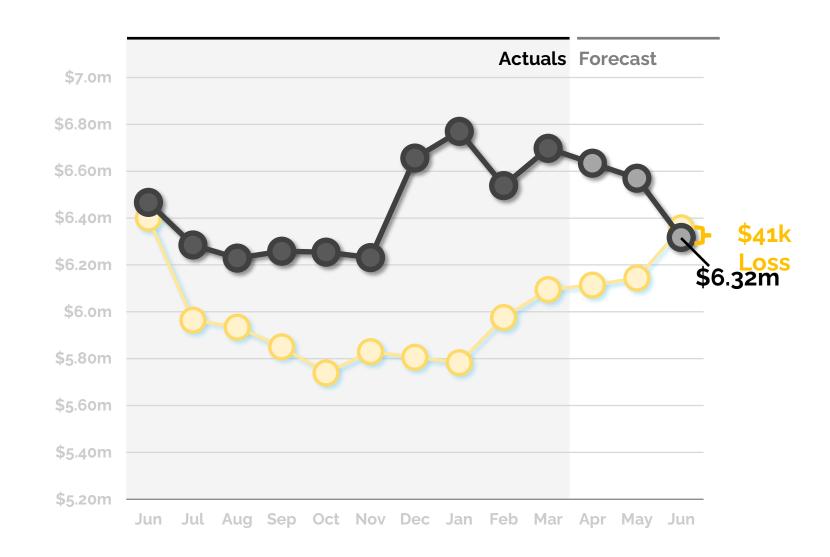


# 175 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$6.3m**, **\$41k** below budget.

We've currently spent about \$342K YTD on the STEAM Lab, Impacting our YE cash outlook. However, when we get the bank bridge loan secured, that money will be returned to us, increasing our YE cash outlook. Timing of the bridge loan will determine if we receive the cash back in FY24 or FY25.

Keep in mind we will also begin making payments on the bridge loan, increasing our debt costs moving forward.



# **Forecast Overview**



	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$12.4m	\$12.9m	-\$492k	-492k	\$253k prior year adjustment + reductions in food service reimbursement + reduction in grant donation revenue; offset by increases in interest income and transportation reimbursement revenue
Expenses	\$13.2m	\$12.9m	-\$214k	-214k	Capital spending on completion of the STEAM lab, higher than originally budgeted
Net Income	-\$747k	-\$41k	-\$706k	-706k	
Cash Flow Adjustments	\$598k	0	\$598k	+598k	Grants receivables
Change in Cash	- <b>\$1</b> 49k	-\$41k	-\$108k	-10	)8k
PAGE 8					0

	Ye	ar-To-Date		A				
	Actual	Budget	Variance	Forecast	Budget	Variance		Remaining
Revenue								
Local Revenue	1,043,778	897,368	146,410	1,218,485	1,181,116	37,369		174,706
State Revenue	6,846,414	6,751,693	94,722	9,198,138	9,361,710	(163,573)		2,351,723
Federal Revenue	951,832	1,151,685	(199,853)	1,540,533	1,668,046	(127,513)		588,701
Private Grants and Donations	186,464	462,500	(276,036)	300,000	500,000	(200,000)		113,536
Earned Fees	126,458	140,070	(13,612)	153,702	191,760	(38,058)		27,244
Total Revenue	9,154,947	9,403,316	(248,369)	12,410,858	12,902,633	(491,775)	0	3,255,911
Expenses								
Salaries	5,505,254	5,500,543	(4,711)	7,501,101	7,334,057	(167,044)		1,995,847
Benefits and Taxes	1,520,869	1,558,308	37,439	2,100,350	2,077,744	(22,606)		579,481
Staff-Related Costs	94,770	106,777	12,007	145,254	142,369	(2,884)		50,484
Rent	64,000	66,000	2,000	88,000	88,000	(0)		24,000
Occupancy Service	453,975	478,398	24,423	629,754	637,864	8,111		175,779
Student Expense, Direct	289,608	466,224	176,616	578,838	621,632	42,794		289,229
Student Expense, Food	201,518	225,000	23,482	262,000	300,000	38,000		60,482
Office & Business Expense	714,350	899,149	184,799	1,072,275	1,198,865	126,591		357,925
Transportation	57,365	93,750	36,385	129,728	125,000	(4,728)		72,362
Total Ordinary Expenses	8,901,709	9,394,149	492,440	12,507,298	12,525,532	18,234		3,605,588
Interest	231,444	231,444	0	308,592	308,592	0		77,148
Facility Improvements	342,423	82,500	(259,923)	342,423	110,000	(232,423)		-
Total Extraordinary Expenses	573,867	313,944	(259,923)	651,015	418,592	(232,423)		77,148
Total Expenses	9,475,576	9,708,093	232,517	13,158,313	12,944,124	(214,189)	2	3,682,736
Net Income	(320,629)	(304,777)	(15,853)	(747,455)	(41,491)	(705,964)	3	(426,826)
Cash Flow Adjustments	551,673	-	551,673	598,232	-	598,232	4	46,558
Change in Cash	231,044	(304,777)	535,821	(149,224)	(41,491)	(107,732)	6	(380,267)

Annual Forecast

Voor-To-Date

**●** REVENUE: \$492K BEHIND

\$253.2K prior year adjustment, food service reimbursement, and adjustment to grants revenue

## **2** EXPENSES: \$214K BEHIND

Operating budget is back to even; facility improvements are higher than budgeted due to outgoing cash for the STEAM lab

This is the current picture for the operating budget

These are the STEAM lab expenses

- **3** NET INCOME: \$706K behind
- **4** CASH ADJ:\$598K AHEAD

Grants receivables expected before YE

**5** NET CHANGE IN CASH: \$108K BEHIND

	Actual									Forecast			
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL
Revenue													
Local Revenue	149,897	99,671	109,732	110,047	126,964	95,789	103,768	152,334	95,576	58,235	58,235	58,235	1,218,485
State Revenue	771,015	792,551	778,095	794,292	779,680	536,427	783,167	828,163	783,025	783,908	783,908	783,908	9,198,138
Federal Revenue	0	29,137	29,203	48,426	50,640	364,086	238,999	0	191,341	196,234	196,234	196,234	1,540,533
Private Grants and Donations	799	174,359	598	4,268	4,574	-29,233	0	12,427	18,671	37,845	37,845	37,845	300,000
Earned Fees	9,604	8,853	5,795	14,963	12,274	20,023	6,702	34,025	14,221	9,081	9,081	9,081	153,702
Total Revenue	931,314	1,104,571	923,424	971,996	974,132	987,092	1,132,636	1,026,949	1,102,833	1,085,304	1,085,304	1,085,304	12,410,858
Expenses													
Salaries	571,319	580,712	613,327	633,640	623,454	608,530	651,651	618,431	604,189	606,949	606,949	781,949	7,501,101
Benefits and Taxes	158,038	159,733	167,860	166,747	176,402	172,359	169,100	169,535	181,096	188,698	188,698	202,085	2,100,350
Staff-Related Costs	8,886	9,237	7,873	40,862	-2,706	7,845	7,436	9,764	5,573	16,828	16,828	16,828	145,254
Rent	12,000	0	6,000	10,000	12,000	12,000	0	0	12,000	8,000	8,000	8,000	88,000
Occupancy Service	83,608	62,955	41,123	34,389	39,702	33,248	69,638	44,567	44,743	58,593	58,593	58,593	629,754
Student Expense, Direct	27,105	65,761	34,002	21,875	17,966	14,020	63,905	25,871	19,102	96,410	96,410	96,410	578,838
Student Expense, Food	0	16,685	9,882	33,952	40,225	19,006	11,365	38,359	32,044	20,161	20,161	20,161	262,000
Office & Business Expense	103,175	177,696	73,607	53,629	81,029	37,552	60,070	83,352	44,241	119,308	119,308	119,308	1,072,275
Transportation	0	786	1,451	6,568	30,275	5,738	7,676	2,418	2,453	24,121	24,121	24,121	129,728
Total Ordinary Expenses	964,132	1,073,566	955,125	1,001,661	1,018,348	910,299	1,040,841	992,298	945,440	1,139,067	1,139,067	1,327,454	12,507,298
Operating Income	-32,818	31,005	-31,701	-29,665	-44,216	76,793	91,796	34,651	157,393	-53,763	-53,763	-242,151	-96,440
Extraordinary Expenses													
Interest	25,716	51,432	25,716	25,716	25,716	25,716	25,716	25,716	0	25,716	25,716	25,716	308,592
Facility Improvements	0	0	0	0	105,200	5,000	0	232,103	120	0	0	0	342,423
Total Extraordinary Expenses	25,716	51,432	25,716	25,716	130,916	30,716	25,716	257,819	120	25,716	25,716	25,716	651,015
Total Expenses	989,848	1,124,998	980,841	1,027,377	1,149,264	941,015	1,066,557	1,250,117	945,560	1,164,783	1,164,783	1,353,170	13,158,313
Net Income	-58,534	-20,427	-57,417	-55,381	-175,132	46,077	66,080	-223,168	157,273	-79,479	-79,479	-267,867	-747,455
Cash Flow Adjustments	-122,906	-35,946	87,024	50,987	152,123	378,415	48,184	-8,012	1,804	15,519	15,519	15,519	598,232
Change in Cash	-181,440	-56,373	29,607	-4,395	-23,009	424,492	114,264	-231,180	159,077	-63,960	-63,960	-252,347	-149,224
Ending Cash	6,285,484	6,229,111	6,258,718	6,254,323	6,231,314	6,655,807	6,770,071	6,538,891	6,697,967	6,634,007	6,570,047	6,317,700	PAGE 10

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	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	6,466,923	6,697,967	6,317,700
Accounts Receivable	836,483	66,194	60,503
Other Current Assets	41,565	0	25,716
Total Current Assets	7,344,972	6,764,161	6,403,919
Total Assets	7,344,972	6,764,161	6,403,919
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	63,565	-3,019	63,565
Accounts Payable	193,598	0	0
Total Current Liabilities	257,163	-3,019	63,565
Total Long-Term Liabilities	0	0	
Total Liabilities	257,163	-3,019	63,565
Equity			
Unrestricted Net Assets	7,087,809	7,087,809	7,087,809
Net Income	0	-320,629	-747,455
Total Equity	7,087,809	6,767,180	6,340,354
Total Liabilities and Equity	7,344,972	6,764,161	6,403,919

We are using cash to pay for the STEAM lab, which is currently reducing our YE cash outlook.

When the bridge loan commences, that cash will come back into our cash assets line, and we'll also create a new liability for the loan payable.

We'll make payments on that loan until we secure a long-term loan with EFF which encompasses all of the expansion project.

So, while our cash position remains strong, much of it will be used in the coming years to support the increased costs associated with the school's capacity expansion.



# QUESTIONS?

Please contact your EdOps Finance Team:

Jamie Berry

jamie@ed-ops.com

816.444.1530

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04/24/2024 9:18 AM User ID: JASMINE

Payee Type: \	/endor	CI	heck Type: Auto	omatic Payment	Checking A	Account ID: 6	
Check Number	Check Date	Cleared	Void Void Date	Entity ID	Entity Name		Check Amount
1312	03/25/2024	Χ		ATT1	AT&T		198.53
1313	03/01/2024	Χ		BANKCARD	BANKCARD		10.00
1314	03/25/2024	Χ		DEFFENBAUG	DEFFENBAUGH INDUS	STRIES	1,061.24
1315	03/25/2024	Χ		TOSHIBALEA	TOSHIBA FINANCIAL S	ERVICES	3,506.50
1316	03/25/2024	Χ		KANSASCIT	KANSAS CITY POWER	& LIGHT	7,121.11
1317	03/23/2024	Χ		KCWATER	KC WATER SERVICES		1,741.74
1318	03/27/2024	Χ		AFLAC	AFLAC		4,794.32
1319	03/27/2024	Χ		C&CPRODUCE	C&C PRODUCE		1,643.25
1320	03/04/2024	Χ		KLEINSOLO	Klein Solomon PLLC		2,000.00
1321	03/11/2024	Χ		COUNTRYCBA	Country Club Bank		189.45
1322	03/22/2024	Χ		SHELLGAS	CC - Shell Gas		2,108.60
1323	03/25/2024	Χ		SPIRE	SPIRE FIRSTECH 2402	23	1,681.68
1331	03/26/2024	Χ		UNITEDHEAL	United Health Care		1,224.78
1332	03/25/2024	Χ		UNITEDHEAL	United Health Care		64,581.07
1336	03/27/2024	Χ		STEAMRENAI	STEAM Renaissance		4,350.00
1351	03/25/2024	Χ		COUNTRYCCC	Country Club Bank Cred	lit Card	19,036.70
	Checking A	ccount ID:	6	Vo	id Total: 0.00	Total without Voids:	115,248.97
	Check Type	e Total:	Automatic Paym	nent Vo	id Total: 0.00	Total without Voids:	115,248.97

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# **Brookside Charter School**

# School Data Board Report

April 2024



# **Contents**

- ☐ General review of the Evaluate assessments.
- Student performance in the (March/April) Evaluate assessment cycle and how it compares to previous years.
- Questions & Discussion



# **Quick Review Of Evaluate Assessments**



# **Review: What is Evaluate?**



Formative Assessment for English Language Arts and Math



- Administered most months of the school year to students in grades 2-8.
- Standards based test.
- Two test forms (A & B) which are available in alternate months.
   We consider two months as an "Evaluate Cycle".

# **An Evaluate Testing Cycle:**

- Provides a snapshot of student performance on grade level standards.
- Illustrates grade level collective performance on domains and standards.
- Provides a snapshot of MPI estimations based on testing cycle performance.



# What can we learn from Evaluate scores?

## **Best Uses For Evaluate Results:**

- Identify the highest priorities for either a grade level, a whole group, or student level academic interventions.
- Look at student performance on MO priority standards in preparation for the MAP test.
- Drill down on individual student performance to provide Tier 2 and Tier 3 interventions.



# **Evaluate Scores - Testing Cycle #3 SY23-24**



# District Performance (Grades 3-8) ELA & Math

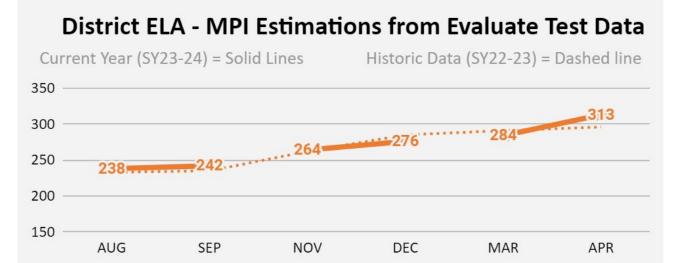
- During Cycle 3 (Mar/Apr) the district MPI estimations, for all students in grades 3 - 8, are comparable to last year's scores.
- In ELA, Cycle 3 (range 284 to 313) show students performing at higher levels than Cycle 2 (range 264 to 276).
- In math, Cycle 3 (range 248 to 300) scores are also greater than Cycle 2 (range 200 to 221).
- Over the year, ELA performance was greater than math performance. However, both ended with MPI estimations ~300.

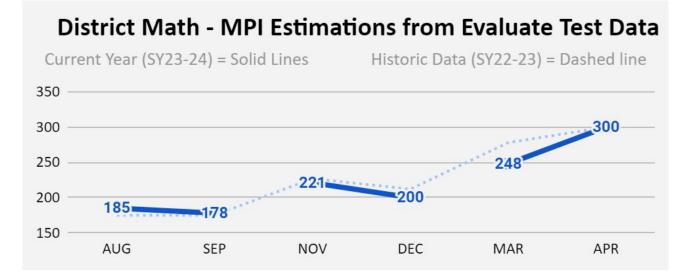
## **Understanding MPI (MAP Performance Index)**

Every student is assigned a "point" based on their achievement level:

Below Basic = 1 Basic = 3 Proficient = 4 Advanced = 5

All the points are added up, divided by the total # of students, and then multiplied by 100.





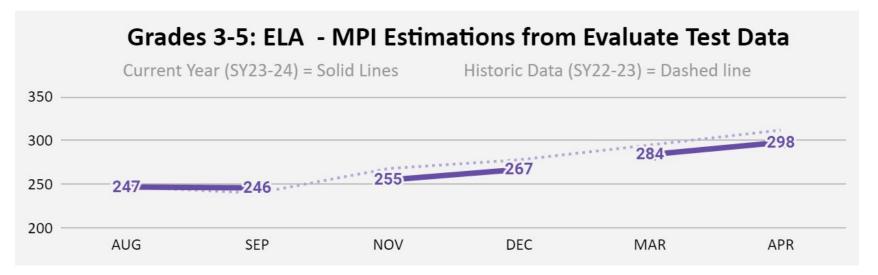


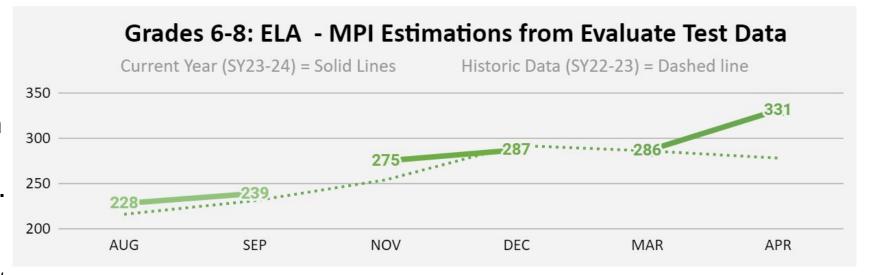
# District-wide **ELA** Scores by Grade Level

In ELA Cycle 3 (Mar/Apr), grades 3-5 are performing slightly lower than last year, though continuing to improve from the previous testing cycle.

In grades 6-8 ELA scores continue to outperform last year. Notably, last year's (Mar/Apr) cycle was static from the (Nov/Dec) cycle, but this year Cycle 3 outperformed both the historic scores and the (Nov/Dec) scores by ~27 points.

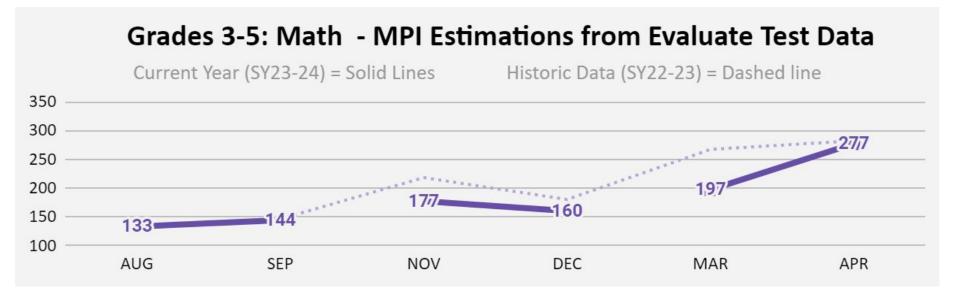
Substantial changes to the Evaluate assessments during SY23-24, may be contributing to the observed differences between current and historical data.



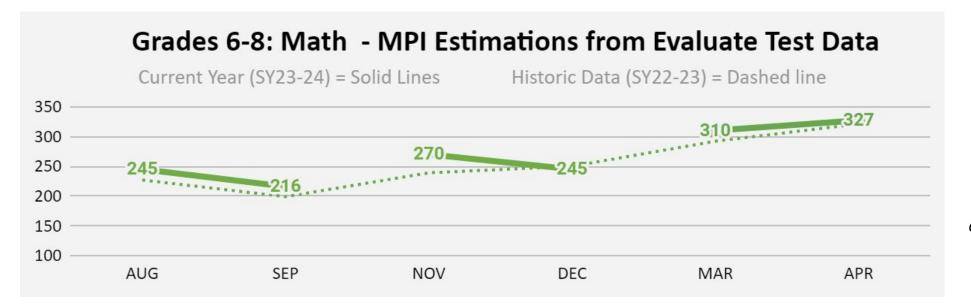




# District-wide Math Scores by Grade Level



During Cycle 3, grades
3-5 are performing lower
than last year, though
continuing to improve
from the previous
testing cycle and over
100 points since Cycle 1
(Aug/Sep).



In grades 6-8 math scores continue to outperform last year.

Substantial changes to the Evaluate assessments during SY23-24, may be contributing to the observed differences between current and historical data.



# **Questions and Discussion**



# **About EdOps**

# **Operational Excellence in Support of Student Achievement**

EdOps is a Washington, DC-based social venture (Certified B Corp) assisting clients with a range of services including accounting and bookkeeping, student data management, human resources, procurement, grants management, strategic consulting, and facilities finance support.

